#### **SLOUGH BOROUGH COUNCIL**

**REPORT TO:** Audit and Corporate Governance Committee

**DATE:** 1 March 2022

CHIEF OFFICER: Steven Mair

**CONTACT OFFICER**: Clare Priest

WARD(S):

APPENDICES: None.

PART I FOR DECISION

#### INTERNAL AUDIT OPTIONS APPRAISAL AND IMPLEMENTATION TIMETABLE

# 1 Summary and Recommendations

- 1.1 At the meeting of the Audit and Corporate Governance Committee on 9 December 2021 a report was received outlining various options for the future provision of internal audit services. The report is referred to as a background paper. The Committee and the Lead Commissioner reviewed the report and accepted its contents in principle. Option E was discussed subject to the provision of a detailed timeline for recruitment and implementation.
- 1.2 Action 14 in the minutes of the meeting requested the report come back to the Committee with the proposed timeline for implementation. The timeline for establishing an in-house team is shown in table A below. It is expected that the recruitment will take place alongside a wider re-structure of the department for which HR and external support will be required. A separate piece of work is being undertaken in respect of the Departmental re-structure. Job descriptions and related documentation for Internal Audit posts have already been developed and will be deployed subject to external evaluation and acceptance of the recommendation.

Table A – Timeline for Implementation of IA Options Appraisal

Action	Date	Who
Review of IA Options Report	9 December 2021	Audit and Corporate
		Governance Committee
Approval of Audit and Corporate	1 March 2022	Audit and Corporate
Governance Committee		Governance Committee
recommendation to accept Option E		
and the associated timeline		
Ratification and Approval of Audit	9 March 2022	Cabinet
and Corporate Governance		
Committee recommendation		
Cabinet Report on extension of	9 March 2022	Interim Financial Adviser –
current IA provider for 2022/23		Cabinet Report
		(report drafted)
Agreement and evaluation of Job	By 31 March 2022	Independent Financial Adviser
Description, person specifications		and HR
and consultation		(NB: JD's and task lists already
		drafted for evaluation and
		consultation)
Recruitment of Internal Audit In-	1 April – 1 October 2022	Interim Financial Adviser with
House team alongside wider		input from HR and CIPFA.
Departmental Re-structure		
Recruitment of Internal Audit Team	1 April – 29 July 2022	HR with support from CIPFA
with specialist support from CIPFA		Penna
Penna if required		(NB: indicative proposal from
		CIPFA already received if
		required)
Advertisement of roles	Closing date 28 April 2022	HR with support from
		Department
Applicant Review and Invites to	By 6 May	HR with support from
Interview		Department
First Phase Interviews	By 13 May	HR with support
Assessment Centres	w/c 23 May	HR with support from
		Department
Offers Made	By 7 June	HR
Successful Candidates informed and	From Mid-June – September	HR
employed	2022	

- 1.3 In addition, Members are asked to note that the current internal audit contract expires on 31 March 2022 and will leave the Council without an Internal Audit service a statutory requirement for the section151 Officer. A separate report has been drafted for Cabinet requesting a one-year extension of the current contract with RSM (with the potential for a further year if required) to enable the council to comply with its requirements for maintaining an internal audit service for 2022/23 and to allow for the transition to the arrangements outlined in Option E. The extension report is due to go to Cabinet on 9 March 2022.
- 1.4 It is considered that this course of action provides a cost-effective route to procure essential internal audit services at a very challenging time for the Council and will provide on-going assurance for members as to the adequacy of the Council's governance, risk management and internal control systems. The arrangement will be

set up in such a way that future flexibility is maintained should recruitment of an inhouse team not be successful.

1.5 An update on the recruitment of the In-House Internal Audit team will be reported to the July meeting of the future Audit and Corporate Governance Committee.

### 2 Recommendations:

### Audit and Corporate Governance Committee is recommended to:

- 2.1 Approve Option E as the preferred option in establishing an In-House Internal Audit function.
- 2.2 Note the timetable established for the recruitment of the In-House team.
- 2.3 Note the recommendation to Cabinet requesting the extension of the Internal Audit Contract with RSM Risk Assurance Services for 1 year to cover the work needed to complete the Head of Internal Audit Opinion for 2022/23 and with an option for a further extension of 1 further year to provide flexibility should recruitment of an inhouse team take longer than expected or be unsuccessful.

## **Background papers**

Agenda and minutes of Audit & Corporate Governance Committee, 9th December 2021

https://democracy.slough.gov.uk/ieListDocuments.aspx?Cld=623&Mld=6741